

REGULAR BOARD OF DIRECTORS MEETING MINUTES

Thursday, January 13, 2021, at 1:30 pm.

GVB Conference Room and Teleconference - GoToMeeting

https://www.gotomeet.me/GUAMVISITORSBUREAU/gvb-board-meeting

I. CALL TO ORDER

 Chairman Morinaga called the Board's regular meeting to order at 1:35 pm with a quorum being present

II. ROLL CALL

In-Person: Milton Morinaga, Rudy Paco, Jeff Jones, Akihiro Tani

Online: Paul Shimizu, Sonny Ada, Derrick Quinata, Sam Shinohara, Ben Ferguson, Flori-Ann Dela Cruz

Absent: Ho Eun, Steve Gatewood, Laura Cepeda

III. MINUTES OF THE PREVIOUS MEETING

EXHIBIT A

Director Jones made a motion to approve the previous Board of Directors meeting minutes dated December 9, 2022, subject to minor corrections. Motion Approved.

IV. CHAIRMAN'S REPORT

Chairman Morinaga reported:

- Resignation letter received January 10, 2022, from Director Steve Gatewood
 - New career path
 - Resignation accepted January 13, 2022
- Chairman Morinaga read an excerpt on filling the vacant position as an elected director.

Enabling Act 12GCA CH9 \$9106 (G)

"A vacancy on the Board (whether created by resignation or removal) of an elected member shall be filled by selection by at least two of the remaining elected directors. An elected director filling a vacancy shall serve only until the end of the term of the director whom he replaced."

Three remaining elected directors, Director Ferguson, Jones, and Tani, to submit their nomination and select their nominee for the vacant position on January 27, 2022.

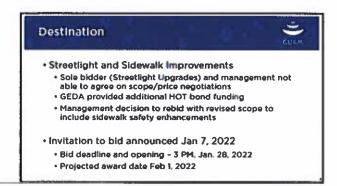
- Omicron
 - 10K+ cases in Japan
 - Tokyo, Osaka, Okinawa
 - Pursuing booster vaccination in Tokyo
 - Korea numbers are decreasing; less than 4K in three days



V. MANAGEMENT'S REPORT

Vice President Perez reported:









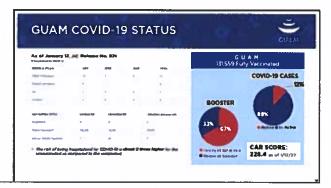


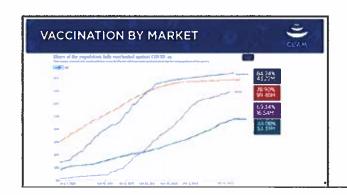


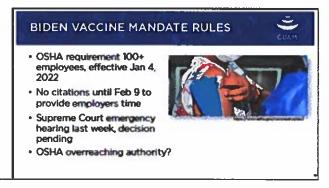




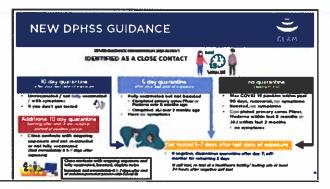


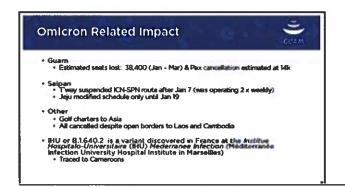


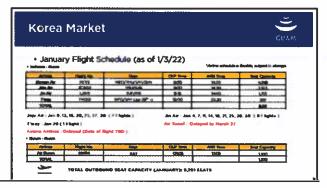




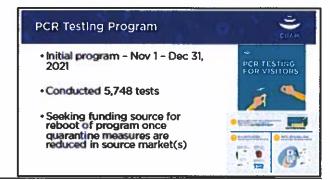






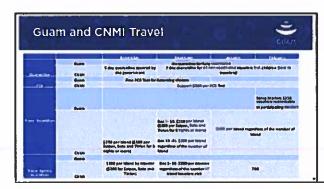






PCR Testing

- President Gutierrez met with Governor LG on January 12, 2022
- Governor LG approved GVB's anticipated \$1.064M allotment for August & September.
 However, there is a lack of funding after her approval.
- Management expressed concerns over the lack of funding; communicated the necessary financing for GVB and the PCR Testing Program
- Governor LG is looking into it; understands the need to generate revenues

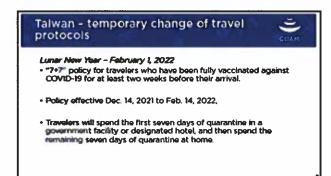












Director Jones inquired whether WTTC Safe Travel Certificates expired simultaneously or a year from when it was pledged?

- It expired at the end of the year for everyone
- Notifications and the intent to renew certificates for businesses who have participated were sent

Chairman Morinaga thanked Director Gatewood for his dedication, contributions, time, talents, and fresh ideas to the bureau.

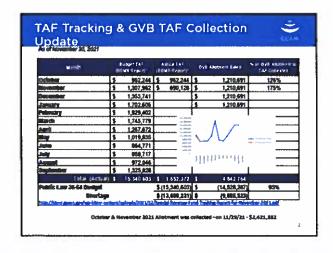
Director Ada requested clarification on seat cancelations from Korea. Are they cancelation of booked flights or seat loss?

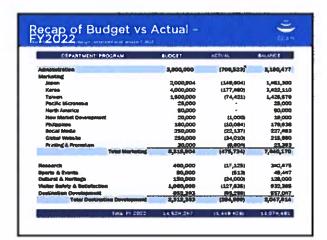
- According to Vice President Perez, they are seat loss
- 25-30% drop in seats
- 10-15% drop in PAX

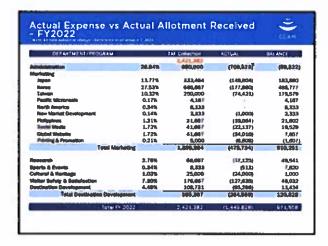
TREASURER'S REPORT EXHIBIT B

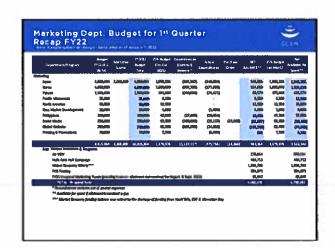
Director of Finance Villanueva reported:



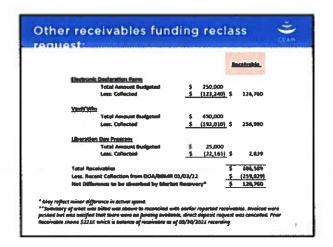


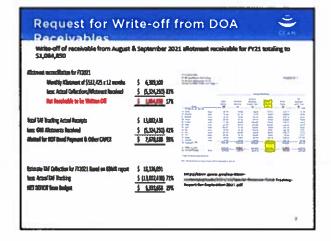












Other Receivables Funding Reclass Request

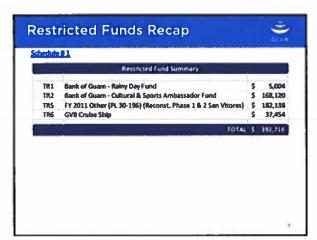
Director Shinohara questioned whether GVB would be reimbursed for the Electronic Declaration Form?

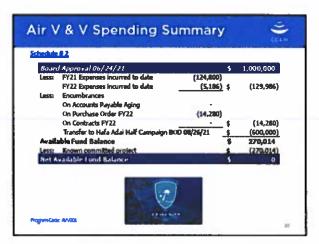
 Funds will not be fully reimbursed at this time, as discussed during a meeting with GVB, BBMR, and DOA. The funds were initially committed. However, when the TAF fell short, they prioritized the release of GVB's allotments instead of additional appropriations, according to the Director of Finance Villanueva.

Vice President Perez mentioned that GVB is expending money based on anticipated allotments related to our contractual obligations. The cash from DOA is not coming in to support that. This must be absorbed with what funds we do have.

Director Shinohara reminded everyone that the presented amounts are placed on the report as receivables

- It was an assignment
- Passthrough items on behalf of other entities
- Vax n' Win and the Liberation Day program commenced without a board motion. Director Shinohara made a motion to facilitate spending for these programs with the understanding that it was a passthrough program
- GVB was to be reimbursed 100%
- President Gutierrez brought this issue to the attention of Governor LG
 - o General fund lacks money; delayed
 - o Governor LG is aware and working on it; not a dead issue



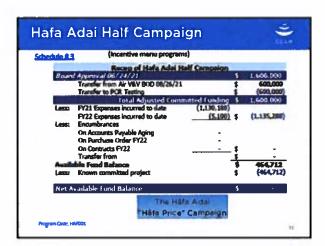


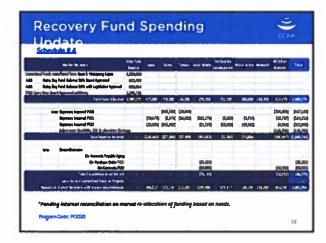
Questions & Discussion:

Restricted Funds Recap

Director Shinohara questioned whether we have building funds under the restricted funds

 According to the Director of Finance, it is not an onerous restriction based on public law, but a GVB Board committed fund

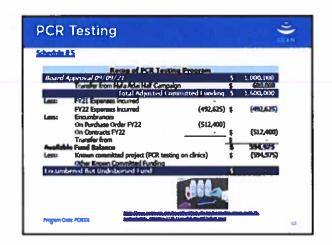


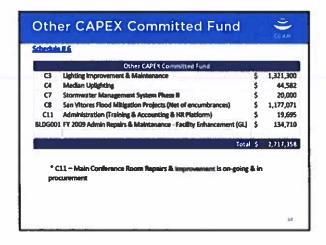


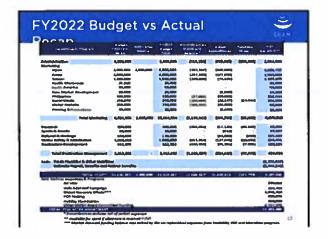
Recovery Fund Spending Update

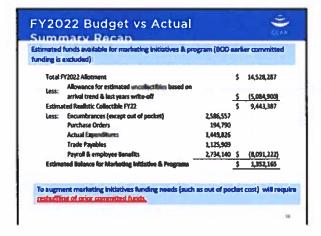
Director Ferguson referred to the available \$1.8 allocated to Market Recovery. Of that amount, how much is available to repurpose for some of our shortfalls that have been discussed?

- The Director of Global Marketing manages market Recovery funds
- No committed funds of the \$1.8M
- If other committed funds, reshuffling is a possibility but not under the Recovery Fund





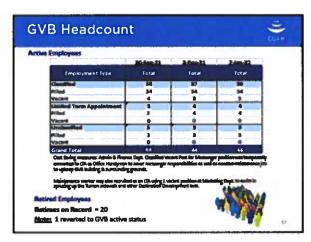


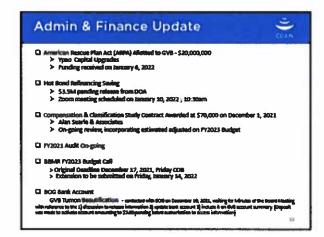


FY2022 Budget vs. Actual Summary Recap

Director Shinohara questioned whether the Director of Finance is accounting for the potential uncollectability of the unremitted TAF

- In response, Director of Finance Villanueva mentioned that our FY2022 allotment is \$14.5M
 - o In FY2021, the TAF was falling short based on the actual budget of 30%
 - A stress test was done for realistic numbers; applied an allowance of \$5M and estimated collectability from the TAF to ensure we are on track with our budget and spending. It came to a slight \$9.4M
 - o The recap was to emphasize flexibility in spending and reshuffling of committed funds



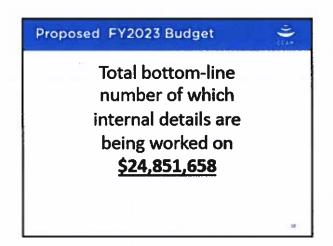


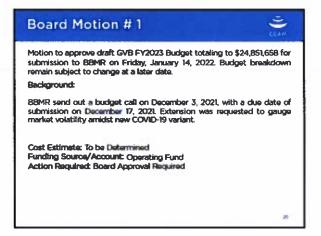
Questions & Discussion:

Admin & Finance Update

Director Shinohara questioned how practical it would be to continue on the compensation study path, knowing the outcome of the potential and collectability of some of the receivables on the book

- The Director of Finance mentioned that the study was postponed a few times, and we would like to proceed with the compensation package comparison against other government agencies and comparable industries
- Vice President Perez referred to the last time we prepared our budget
 - Contemplatively, the Board encouraged the team to ask for what they thought they
 needed. Any shortfall would encourage policymakers to provide the extra heaviness for
 us to do our job; due to cash issues, it did not happen
 - o It is not prudent to continue planning along these lines
 - Management will meet with staff in the upcoming week to review committed and contractually obligated funds and identify any gaps





Proposed FY2023 Budget

Director Shinohara inquired whether the \$24M is lower than what was submitted for FY2022.

Board Motion # 2



Motion to approve GVB management to reverse the revenue and collectible recorded in fiscal year 2021 for the months of August and September for a total of \$1,064,850.00.

Background:

Prior financial report presents an assumptions that GVB will be able to collect full allotment with the drastically reduced budget for fiscal year 2021. After meeting with BBMR and DOA on January 10, 2022, it was later confirmed that due to the shortage of TAF collection from projected, there will be no further allotment to be ruleased to GVB related to FY2021. Therefore, reversal of reconstable and reflection of accurate revenue and receivable as of September 30, 2021, is necessary. This will also eliminate reconciliation needed for the on-going external audit for fiscal year 2021.

Cost Estimate: \$1,064,850
Funding Source/Account: N/A Operating Fund
Action Required: Board Approval Required

Board Motion # 3



Motion to approve GVB management to charge \$126,759.54 of unreplenished expenditures related to VaxNVVIII, Electronic Declaration Form and Liberation Day program and charge it against the FY2020 Market Recovery funding.

Background:

GVB management reported to the board the expense tracking for the 3 programs and the anticipation that the funds will be full replenished. Do DOA in prior board meetings. The funds were partially replenished. This is due to priorities being given to the release of GVB's allotment though TAF actual collection came short from actual budgets. On a meeting with DOA and BBMR on January 10, 2022, it was later confirmed that there will be no additional funding to be released after the \$259,829.46 payments made related to FY21.

Cost Estimate: \$126,759.54
Funding Source/Account: FY2020 Market Recovery Funds
Action Required: Board Approval Required

Board Motion # 4



Motion to rescind the board motion on 09/23/2021 and 09/30/2021 related to the GVB FY22 budget which allocate additional funding from the anticipated unspent funds from FY21 with estimated total of \$2,000,000 for Japan and \$85,846.94 for Korea (\$3,716.73), Taiwen (\$1,357.21), Pacific (\$6,365.00) and Global Wabsite and Social Media (\$74,408)

Background:

GVB management assume that all allotments will be collected from prior year and there will be enough unspent funds at the end of fiscal year 2021 as represented by previous financial report. After closing of Fiscal year 2021 and accounting for expenses related to the close of fiscal year and as a result for recent meeting with DOA and BBMR which confirms no further allotment for FY2021, it is confirmed that additional source of funding will not be available and re-shuffling of funding between markets and other programs will be needed in order to cover shortfall.

Cost Estimate: Not Applicable Funding Source/Account: Not Applicable

Board Motion #5



Motion to authorize GVB management to solicit best interest rate to temporary invest the \$20,000,000 American Rescue Plan (ARP) funding received tast January S, 2022. This includes spreading the funding into multiple TCD's and staggering the maturity date no greater than 6 months and automatically roll it over until such time the funds are needed.

Background

GVB received the ARP funding last January 5, 2022, amounting to \$2014. These funds are conditionally committed for the capex funding relative to the

are conditionally committed for the capex funding relative to the Governor's Tourism recovery vision. To ensure best practices are followed to secure the funding while meeting the financial demands of the project, it is prudent for management to consider investing it conservatively and make it available for its intended use at the time

Cost Estimate: Not Applicable Funding Source/Account: Not Applicable

Board Motion # 6



Motion to approve authorization of the President and CEO as Chief Procurement Officer of GVB to initiate planning and scoping efforts for the repair and improvement of the GVB Main Contenno Hoom and Issue the appropriate procurement soficitation (invitation for Bid or Request for Proposal) as applicable and as needed for this project.

Background: The main conference more has not been renovated or interoved since the building was constructed in the late 1990's and current condition shows wear and tear requiring much needed repairs and improvement. The main conference room is a multi-function room, and, in addition to its use as a meeting space for the Board of Directors or in-house staff and committee meetings, it is also made available for use by other agencies and international visitors. Now is an opportune time to address repairs and improvement cluring this down time and amidst the business still affected by the pandemic

GVB Intends to begin with a planning and scoping phase with the advice and guidance of an architectural consultant who will assist in the development of the necessary documentation (drawings, design schwaldic/modul, bid specifications, bid schedules, etc.) to achieve our goal. Once scope of work is finalized, an IFB/RFP (as applicable) will be issued.

Proposed start date is February 1, 2022. Funding Source: CAPEX Admin Fund

Board Motion #7



Motion to authorize GVB Management to inquire the balance and update the bank account signatures for the GVB Turnon Beautification which is discussed on December 9, 2021, board meeting. Once signatures are updated, the account balance is to be combined with the General Operating Fund and morord it in the GVB accounting books as "temporary restricted." The funds is to be specifically used for Turnon Beautification research.

Background: On December 9, 2021, board meeting, the GVB Tumon Beautification BOB bank account: was discussed instructing the Director of Finance & Administration to contact the bank and make the necessary arrangement to revive the account; A \$5.00 deposit was made to activate the account, but the bank officers further request an explicit instructions from the board of directors on the form of a board motion to inquire, update signatories of the said account and take further actions.

Cost Estimate: Not Applicable
Funding Source/Account: Not Applicable
Action Regulard: Board Approval Required:

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VI. REPORT OF THE BOARD COMMITTEES

A. EXECUTIVE COMMITTEE

Nothing to report

B. ADMINISTRATION & GOVERNANCE

1. Director Shinohara made a motion, seconded by Director Jones, to approve draft GVB FY2023 Budget totaling \$24,851,658 for submission to BBMR on Friday, January 14, 2022. Budget breakdown remains subject to change at a later date. Motion Approved.

Background: BBMR sent out a budget call on December 3, 2021, with a due date of submission on December 17, 2021. An extension was requested to gauge market volatility amidst the new COVID-19 variant.

Cost Estimate: To be Determined

Funding Source/Account: Operating Fund Action Required: Board Approval Required

Question & Comments:

Director Shinohara questioned how the odd number of \$24,851,658 came about

- BBMR called for submission of numbers; they need a topline
- Best estimate the team came up with to comply with the budget call; the number will
 most likely change downward

Director Shinohara does not want to write off motion numbers 2-4 due to potential funds as inclined by President Gutierrez and Vice President Perez.

Director Jones made a motion, seconded by Director Shinohara, to table motions 2, 3, and 4 until more information is provided regarding what GVB will receive. Motion Tabled.

2. Motion to approve GVB management to reverse the revenue and collectible recorded in the fiscal year 2021 for August and September for a total of \$1,064,850.00. Motion Tabled.

Background: Prior financial report presents assumptions that GVB will be able to collect full allotment with the drastically reduced budget for 2021. After meeting with BBMR and DOA on January 10, 2022, it was later confirmed that due to the shortage of TAF collection from projected, there would be no further allotment to be released to GVB related to FY2021. Therefore, reversal of receivable and reflection of accurate revenue and receivable as of September 30, 2021, is necessary. This will also eliminate the reconciliation needed for the ongoing external audit for 2021.

Cost Estimate: \$1,064,850

Funding Source/Account: N/A Operating Fund Action Required: Board Approval Required

3. Motion to approve GVB management to charge \$126,759.54 of un-replenished expenditures related to Vax N' Win, Electronic Declaration Form, and Liberation Day program and charge it against the FY2020 Market Recovery funding. Motion Tabled.

Background: GVB management reported the expense tracking for the three programs and the anticipation that DOA will fully replenish the funds in prior board meetings. The funds were partially replenished. This is due to priorities for the release of GVB's allotment, although TAF's actual collection came short of actual budgets. On a meeting with DOA and BBMR on January 10, 2022, it was later confirmed that no additional funding would be released after the \$259,829.46 payments were made related to FY21.

Cost Estimate: \$126,759.54

Funding Source/Account: FY2020 Market Recovery Funds

Action Required: Board Approval Required

4. Motion to rescind the board motion on 09/23/2021 and 09/30/2021 related to the GVB FY22 budget, which allocates additional funding from the anticipated unspent funds from FY21 with an estimated total of \$2,000,000 for Japan and \$85,846.94 for Korea (\$3,716.73), Taiwan (\$1,357.21), Pacific (\$6,365.00) and Global Website and Social Media (\$74,408). Motion Tabled.

Background: GVB management assumes that all allotments will be collected from the prior year, and there will be enough unspent funds at the end of the fiscal year 2021, as represented by the previous financial report. After closing of Fiscal year 2021 and accounting for expenses related to the close of the fiscal year and as a result of the recent meeting with DOA and BBMR, which confirms no further allotment for FY2021, it is confirmed that additional source of funding will not be available. To cover the shortfall, a reshuffling of funding between markets and other programs will be needed.

Cost Estimate: Not Applicable

Funding Source/Account: Not Applicable Action Required: Board Approval Required

5. Director Shinohara made a motion, seconded by Director Jones, to authorize GVB management to solicit the best interest rates to temporarily invest the \$20,000,000 American Rescue Plan (ARP) funding received on January 5, 2022. This includes spreading the funding into multiple TCD's and staggering maturities no greater than 6 months with an automatic rollover until such time the funds are needed. Motion Approved.

Background: GVB received the ARP funding on January 5, 2022, amounting to \$20M. These funds are conditionally committed for the capex funding relative to the Governor's Tourism recovery vision. To ensure best practices are followed to secure the funding while meeting the financial demands of the project, it is prudent for management to consider investing it conservatively and make it available for its intended use at the time needed.

Cost Estimate: Not Applicable

Funding Source/Account: Not Applicable Action Required: Board Approval Required

Question & Comments:

Director Shinohara asked if details were available on how this money is to be expended

- \$20M ARP is an allocation set aside by Governor LG
 - GVB to develop a capital plan to help drive a heavy marketing message to move the shared market in our source markets.
- Governor LG has been in communication with Senior Management. She will speak to the Board about the project.
- Funds are reserved to assist her in the development plan; details are currently under discussion and cannot be released at this time.

Director Shinohara inquired whether it was out of bounds to use some ARP funding to cover any shortfall potentially.

- President Gutierrez mentioned that Governor LG is actively discussing this matte
- Senior Management is requesting more funding to cover our shortfall through the ARP;
 Governor LG is considering the request

Director Ada inquired whether there is an option to look into Fidelity, Raymond James, or get better returns rather than TCDs.

- · Vice President Perez advised that it may not be prudent in the range of time
- 6. Director Shinohara made a motion, seconded by Director Jones, to approve authorization of the President and CEO as Chief Procurement Officer of GVB to initiate planning and scoping efforts for the repair and improvement of the GVB Main Conference Room and issue the appropriate procurement solicitation (Invitation for Bid or Request for Proposal) as applicable and as needed for this project.

Director Shinohara made a motion, seconded by Director Jones, to withdraw motion number 6 as stated above. Motion withdrawn.

Director Jones made a motion, seconded by Director Tani, to table motion number 6 as stated. Motion tabled.

Background: The main conference room has not been renovated or improved since the building was constructed in the late 1990s, and current condition shows wear and tear, requiring much-needed repairs and improvement. The main conference room is a multi-function room. In addition to its use as a meeting space for the Board of Directors or in-house staff and committee meetings, it is also made available for use by other agencies and international visitors. Now is an opportune time to address repairs and improvement during this downtime and amidst the business lull affected by the pandemic.

GVB intends to begin with the planning and scoping phase with the advice and guidance of an architectural consultant who will assist in developing the necessary documentation (drawings, design schematic/model, bid specifications, bid schedules, etc.) to achieve our goal. Once the scope of work is finalized, an IFB/RFP (as applicable) will be issued.

The proposed start date is February 1, 2022. Funding Source: CAPEX Admin Fund Issue: Board approval required.

Question & Comments:

Director Shinohara questioned if this motion was approved on different occasions

- According to Director of Finance Villanueva, it previously was for the mini-conference room
- The funding is the building improvement fund

Director Ada inquired about the improvement's budget and why time is of the essence

- Currently conducting due diligence
- The cost of materials and labor continue to rise
- Good time to construct during online and social distancing season
- In preparation for the re-opening

Director Shinohara asked if \$134K must be spent on building improvement

- Yes. According to the Director of Finance Villanueva, the board committed these funds before her time.
- Funds can be flexed out; not truly restricted
- Director Ferguson made a motion, seconded by Director Ada, to approve authorization of the President and CEO as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder for GVB IFB 2022-010 SAN VITORES STREETLIGHT AND SIDEWALK SAFETY IMPROVEMENT UPGRADE. Motion Approved.

Background: The Bureau issued GVB IFB 2022-001 Tumon Bay Streetlight Improvement Upgrade: San Vitores Boulevard and JFK Road on October 18, 2021, and the deadline to submit bids was on November 29, 2021.

Pursuant to 2 GAR, Division 4, Chapter 3, §3115(d)(2)(A)(iv)(B), GVB rejected all bids because prices exceeded available funds, and it would not be appropriate to adjust quantities to come within available funds.

Therefore, in the President and CEO's capacity as Chief Procurement Officer for GVB, he determined that it is in the best interest of the territory of Guam and the Bureau to cancel GVB IFB 2022-001 and to allow for the review of, revision, and re-issuance of a solicitation as provided for in 2GAR, Division 4, Chapter 3, \$3115(d)(1)(D)(iii).

Therefore, this procurement, GVB IFB 2022-010, was issued on January 7, 2022. The deadline for submitting bids is January 28, 2022, at 3:00 pm. The proposed start date is February 1, 2022.

In various locations along Chalan San Vitores and Tumon Bay (JFK) Road, some light pole components are inoperable, are missing or damaged. Some complete pole assemblies have been destroyed or removed.

The project's objective is to restore the street lighting system to its original operating condition with adequate lighting level and minimum glare both along the roadways and sidewalks. This involves troubleshooting the system, including a series of tests and ascertaining the condition of the light pole assemblies (the bases, the fixtures, electrical components, circuitry, controls, fuses, receptacles, wiring, concrete pole, attachments, arms) and SLPs (panelboards, contactors, wiring, conduits, SS enclosures, photocells, selector switches) including conduit and wiring from SLPs to pole assemblies. Upgrade or replace defective or ineffective light pole assemblies, SLPs, and conduit and wiring, including but not limited to replacing some entire pole assemblies in accordance with the findings.

Also included in this procurement is the Sidewalk Safety Enhancement, such as water blasting, anti-skid paint, and unexpected repairs to include concrete streetscapes along Pale San Vitores Road from Bishop Flores Rotunda to the Lotte Hotel. JFK Road and Santos Hill (also known as Australian Cable Road).

Funding Source: Hotel Occupancy Tax Revenue Bonds, Series 2011A

Issue: Board approval required.

8. Director Shinohara made a motion, seconded by Director Jones, to authorize GVB Management to inquire about the balance and update the bank account signatories for the GVB Tumon Beautification discussed at the board meeting on December 9, 2021. Once signatories are updated, the account balance is to be combined with the General Operating Fund and recorded in the GVB accounting books as "temporary restricted." The funds are to be used explicitly for Tumon Beautification projects/program. Motion Approved.

Background: On December 9, 2021, board meeting, the GVB Tumon Beautification BOG bank account was discussed, instructing the Director of Finance & Administration to contact the bank and make the necessary arrangement to revive the account. A \$5.00 deposit was made to activate the account. Still, the bank officers further request explicit instructions from the board of directors in the form of a board motion to inquire, update signatories of the said account and take further actions.

Cost Estimate: Not Applicable

Funding Source/Account: Not Applicable Action Required: Board Approval Required

C. REOPENING TASK FORCE

Nothing to report

D. AIR SERVICE DEVELOPMENT

Chairman Morinaga reported:

- Next meeting January 25
- Will receive wide-body Starlux aircraft next month
 - o Initial area Fareast Asia
 - Taiwan receiving four aircrafts

E. TAIWAN EXHIBIT B

Committee Minutes - January 6, 2022

Chairman Morinaga reported:

- Lunar New Year February 1, 2022; Year of the Tiger.
- Taiwan CNY holiday January 31st thru February 5

- GTO has been very busy with PR December 2021; details included in TMC's January 6, 2022 minutes
- Taiwan-Guam Virtual Economic Summit & Sister City Agreement Signing Ceremony reported by Vice President Perez
 - o Chairman Morinaga thanked Director Paul Chen for arranging the moment
- Next TMC Meeting February 3, 2022, at 11:00 am

F. DESTINATION MANAGEMENT/VISITOR & SAFETY SATISFACTION

9. Director Paco made a motion, seconded by Director Jones, to authorize the President and Chief Executive Officer as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder in response to GVB IFB 2022-002 LANDSCAPE MAINTENANCE - Zone 1: Archbishop Flores Memorial Circle to Ypao Beach Park. Motion Approved.

Background: This contract is for Tumon Landscaping Maintenance for Zone 1 of Pale San Vitores, which begins at the Archbishop Flores Memorial Circle (Rotunda) and ends at the entrance to Governor Joseph Flores Park (Ypao Beach Park).

Contract commences January 14, 2022, through September 30, 2022 for FY2022.

Issue: Board approval required.

10. Director Paco made a motion, seconded by Director Jones to authorize the President and Chief Executive Officer as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder in response to GVB IFB 2022-003 LANDSCAPE MAINTENANCE - Zone 2: Ypao Beach Park Entrance to JFK Hill and Road Intersection. Motion Approved.

Background: This contract is for Tumon Landscaping Maintenance for Zone 2 of Pale San Vitores which begins at the edge of the entrance of Governor Joseph Flores Park (Ypao Beach Park) and extends to JFK Road Intersection and up JFK Road from Pale San Vitores to Marine Corps. Drive.

Contract commences January 14, 2022 through September 30, 2022 for FY2022.

Issue: Board approval required.

 Director Paco made a motion, seconded by Director Jones to authorize the President and Chief Executive Officer as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder in response to GVB IFB 2022-004 LANDSCAPE MAINTENANCE - Zone 3: North JFK Road to Holiday Hotel. Motion Approved.

Background: This contract is for Tumon Landscaping Maintenance for Zone 3 of Pale San Vitores which begins at the at the north edge of JFK Road Intersection and ends at the entrance to Holiday Resort Hotel.

Contract commences January 14, 2022 through September 30, 2022 for FY2022.

12. Director Paco made a motion, seconded by Director Jones to authorize the President and Chief Executive Officer as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder in response to GVB IFB 2022-005 LANDSCAPE MAINTENANCE – Zone 4: Holiday Hotel to Hyatt Hotel. Motion Approved.

Background: This contract is for Tumon Landscaping Maintenance for Zone 4 of Pale San Vitores which begins at the north end of the Holiday Hotel entrance and ends at the service entrance to the Hyatt Hotel

Contract commences January 14, 2022 through September 30, 2022 for FY2022.

Issue: Board approval required.

13. Director Paco made a motion, seconded by Director Jones to authorize the President and Chief Executive Officer as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder in response to GVB IFB 2022-006 LANDSCAPE MAINTENANCE - Zone 5: Hyatt Hotel to Westin Hotel, Santos Hill. Motion Approved.

Background: This contract is for Tumon Landscaping Maintenance for Zone 5 of Pale San Vitores which begins at the north edge of the service entrance to the Hyatt Hotel to the Westin Hotel Intersection and up to Australian Cable Road (Santos Hill) to Marine Corps Drive.

Contract commences January 14, 2022 through September 30, 2022 for FY2022.

Issue: Board approval required.

14. Director Paco made a motion, seconded by Director Jones, to authorize the President and Chief Executive Officer as Chief Procurement Officer of GVB to enter into a contract with the lowest responsible and most responsive bidder in response to GVB IFB 2022-007 LANDSCAPE MAINTENANCE - Zone 6: Westin Hotel, Pacific Place Intersection to Hotel Nikko Guam. Motion Approved.

Background: This contract is for Tumon Landscaping Maintenance for Zone 5 of Pale San Vitores, which begins at the north end of Westin Hotel and Pacific Place Intersection and ends at the north edge of Hotel Nikko Guam.

Contract commences January 14, 2022 through September 30, 2022 for FY2022.

Issue: Board approval required.

Questions & Discussion

Director Shinohara requested that Management make a cost comparison after the first three months of contract performance versus what GVB spent before for service.

- G. CULTURAL HERITAGE, COMMUNITY OUTREACH & BRANDING
 - Nothing to report
- H. RESEARCH / MEMBERSHIP
 - Nothing to report
- I. SPORTS & EVENTS
 - Nothing to report

J. JAPAN EXHIBIT C

Committee Minutes - December 14, 2021

Chairman Morinaga reported:

- Numbers continue to increase
- The government is doing what it can to accelerate booster shots
- · Prefectures with high concentrated numbers: Okinawa, Hiroshima, Tokyo, and Osaka
- #HereWeGuam Ambassador Campaign launched November 22, 2021 on GVB Japan's website
 - Finalists interviews scheduled for January 12 & 14
 - o The winner will be announced on January 25
 - Six ambassadors will be selected and will participate in the Guam Fam Tour February 20, 2022

- Hype Guam Golf Fam Tour; invitation-only golf event
 - o Held in Japan December 6, 2021
 - o 120 participants
 - o GVB photo booth set up at golf course
 - o GVB attended the raffle
 - o Two tickets were raffled for Guam Fam
- Executive Management from Shinto arrived on Guam in December 2021
 - o Six executives
 - Met with GVB management and Board
 - They have a better idea of what Guam faces and an understanding of Guam's promotional needs
- Director Morinaga selected Director Tani to be JMC's Vice Chairman

K. KOREA EXHIBIT D

Committee Minutes - December 14, 2021

Director Ferguson reported:

- Much work is going on in the areas of visas, airline and travel promotions, and fair attendances
- Well position to rebound in the Korea market as soon as they release quarantine restrictions for returning residents
- GVB Korea engaged their research department to do in-country research

L. NEW MARKETS

Nothing to report

M. NORTH AMERICA, PACIFIC & PHILIPPINES

Nothing to report

VII. OLD BUSINESS

No Old Business

VIII. NEW BUSINESS

- Resolutions for three individuals retiring
 - o Frank Guerrero
 - Joe Blas
 - o Tamotsu lizuka
- Postponed Resolution presentations due to spike in cases and social distancing measures
- Looking forward to presenting the resolutions on January 27 should the case numbers decrease, and we have a whole board present

IX. EXECUTIVE SESSION

No Executive Session

X. ANNOUNCEMENTS

Upcoming Board Meetings:

- January 27, 2022
- February 10, 2022

XI. ADJOURNMENT

Director Shinohara made a motion, seconded by Director Ada, to adjourn the Board of Directors regular board meeting at 2:58 pm. Motion Approved.

Mr. Milton Morinaga, Chairman of the Board

Board Minutes respectively submitted by Valerie Sablan, Executive Secretary